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March 1, 2023

Daniel Andrews
Playground
6236 Maryland Drive
Los Angeles, CA 90048

Subject: **State of Indiana RFP# 23-73841, Child Care Information Management System (CCIMS)**

Dear Daniel Andrews,

Thank you for the opportunity to participate as a subcontractor in Playground's response to RFP No. 23-73841 for a Child Care Information System (CCIMS) for the Indiana Family and Social Services Administration (FSSA), Office of Early Childhood and Out-of-School Learning (OECOSL). The Consultants Consortium, Inc. (TCC) is a certified Indiana Minority Business Enterprise (MBE) formed in the State of Indiana as an S-Corp and is listed on the IDOA Directory of Certified Firms. We are pleased to participate with you on this RFP, and this letter is our commitment to abide by all state procurement regulations including all mandatory contract clauses as outlined in the RFP.

TCC commits to provide Training/Onboarding services as well as Quality Assurance and Testing services relating to the scope of work required by this RFP. We anticipate performing work related to this RFP during the time period of 04/30/2023 to 03/31/2027 with the overall value of services provided to Playground being \$168,640 or 8% of the total bid amount based on the current scope of our teaming agreement and RFP. TCC understands there is no commitment for work by Playground unless the RFP activity results in a contract award with the State of Indiana.

TCC further certifies that Andrew Hwang, as signatory to this letter, is authorized to make such commitments on behalf of TCC.

We appreciate and value the potential opportunity to work with you and the State of Indiana on this important initiative!

Best Regards,

A handwritten signature in black ink, appearing to read 'Andrew Hwang', with a stylized flourish at the end.

Andrew Hwang
Owner, Chairman of the Board
The Consultants Consortium, Inc.